**Investor Presentation** 

# Intelligent Solar, Energy Storage and Software Solutions

December 2024





#### **Disclaimers**

#### Forward Looking Statements

Certain statements included in this Presentation are not historical facts but are forward-looking statements, including for purposes of the safe harbor provisions under the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements generally are accompanied by words such as "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect," "should," "plan," "project," "forecast," "predict," "potential," "seem," "seek," "future," "outlook," "target," and similar expressions that predict or indicate future events or trends or that are not statements of historical matters, but the absence of these words does not mean that a statement is not forward-looking. These forward-looking statements include, but are not limited to, our ability to effectively develop and sell our product offerings and services; our overall long-term growth prospects; our ability to compete in the highly-competitive and evolving solar industry; our ability to mean age risks associated with seasonal trends and the cyclical nature of the solar industry; our ability to meet future liquidity requirements; whether we continue to develop new products and innovations to meet constantly evolving customer demands; expectations regarding a recovery in our industry, including the timing thereof; our expectations regarding our future financial results; statements about demand for our products; our competitive position and competitive advantages; our ability to penetrate new markets and expand our market sand expand our market sand expand our market sand expand our market future liquidity requirements; the timing and level of demand for our solar energy solutions; changes in government subsidies and economic incentives for solar energy solutions; our ability to maintain key strategic relationships with our partners and distributors.

These statements are based on various assumptions, whether or not identified in this Presentation, and on the current expectations of our management and are not predictions of actual performance. These forward-looking statements are provided for illustrative purposes only and are not intended to serve as, and must not be relied on by any investor as, a guarantee, an assurance, a prediction or a definitive statement of fact or probability. Actual events and circumstances are beyond our control. These forward-looking statements are subject to a number of risks and uncertainties, as set forth the section entitled "Risk Factors" and "Cautionary Note Regarding Forward-Looking Statements and Risk Factors Summary" in our annual report on Form 10-K for the year ended December 31, 2023 filed with the U.S. Securities and Exchange Commission (the "SEC") on March 21, 2024, our Quarterly Report on form 10-Q for the quarter ended September 30, 2024 filed with the SEC. If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. The results implied by these forward-looking statements. In addition, forward-looking statements and developments will cause our assessments to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements are under the forward-looking statements.

#### Trademarks

We own or have rights to various trademarks, service marks and trade names that they use in connection with the operation of their respective businesses. This Presentation also contains trademarks, service marks, trade names and copyrights of third parties, which are the property of their respective owners. The use or display of third parties' trademarks, service marks, trade names or products in this Presentation is not intended to, and does not imply, a relationship with us, an endorsement or sponsorship by or of us, or a guarantee that we will work or will continue to work with such third parties. Solely for convenience, the trademarks, service marks, trade names and copyrights referred to in this Presentation may appear without the TM, SM, ® or © symbols, but such references are not intended to indicate, in any way, that we or the any third-party will not assert, to the fullest extent under applicable law, their rights or the right of the applicable licensor to these trademarks, service marks, trade names and copyrights.

#### **Industry and Market Data**

Industry and market data used in this Presentation have been obtained from third-party industry publications and sources as well as from research reports prepared for other purposes. We have not independently verified the data obtained from these sources and cannot assure you of the reasonableness of any assumptions used by these sources or the data's accuracy or completeness.

#### Financial Information: Non-GAAP Financial Measures

Some of the historical financial information contained in this Presentation is unaudited and does not conform to Regulation S-X. Accordingly, such information and data may not be included in, may be adjusted in or may be presented differently in any future filing with the SEC. In addition, certain financial information and data contained in this Presentation, such as adjusted EBITDA, have not been prepared in accordance with United States generally accepted accounting principles ("GAAP"). We define adjusted EBITDA, a non-GAAP financial measure, as earnings (loss) before interest and other expenses, net, income tax expense (benefit), depreciation and amortization, as adjusted to exclude stock-based compensation and merger transaction related expenses.

These non-GAAP financial measures, and other measures that are calculated using such non-GAAP measures, are an addition to, and not a substitute for or superior to, measures of financial performance prepared in accordance with GAAP and should not be considered as an alternative to revenue, operating income, profit before tax, net income or any other performance measures derived in accordance with GAAP. For the same reasons, we are unable to address the probable significance of the unavailable information, which could be material to future results.

We believe that these non-GAAP financial measures helpful supplemental information regarding our performance by excluding certain items that may not be indicative of our recurring core business operating results. We believe that both management and investors benefit from referring to adjusted EBITDA in assessing our performance and when planning, forecasting, and analyzing future periods. Adjusted EBITDA also facilitates management's internal comparisons to our historical performance and comparisons to our competitors' operating results. We believe adjusted EBITDA is useful to investors both because it (i) allows for greater transparency with respect to key metrics used by management in its financial and operational decision-making and (ii) is used by our institutional investors and the analyst community to help them analyze the health of our business. However, there are a number of limitations related to the use of non-GAAP measures and their nearest GAAP equivalents. For example, other companies may calculate non-GAAP measures to calculate their financial performance, and therefore our non-GAAP measures may not be directly comparable to similarly titled measures of other companies. See the Appendix for reconciliations of these non-GAAP financial measures to the most directly comparable GAAP measures.







# Tigo's Mission

Tigo's mission is to deliver smart hardware and software solutions that enhance **safety**, increase **energy yield**, and lower **operating costs** of residential, commercial, and utility-scale solar systems



EI Platform





GO Inverter



**GO Battery** 



GO ATS



GO EV Charger



Energy Intelligence

## **Investment Highlights**



#### Tigo Is A Leading Provider Of Open-Architecture MLPE In The Market

Tigo's TS4 Module-Level Power Electronics ("MLPE") is designed to work with most inverters in the marketplace today. We believe customers choose Tigo for its design flexibility, high reliability, energy efficiency and monitoring capabilities.



#### **Solar Industry Is Expected To Resume Growth in 2025**<sup>(1)</sup>

Europe is expected to recover from excess channel inventories and resume growth in 2025+. The US market also is expected to recover from changes to net metering regulations ("NEM") and resume growth in 2025+.



#### **Tigo Continues To Grow Market Share**

Tigo grew its DC Optimizer market share from **9% in 2022 to 13% in 2023**<sup>(2)</sup>. In addition, Tigo continues to penetrate the utility market as evidenced by its recently announced **142 MW project win** in Spain in 2024.



#### **New Products and Acquisitions Have Increased The Addressable Market**

Tigo's GO ESS products comprised 7% of total revenues YTD. Tigo's EI Platform and AI-enabled Predict+ software solutions now generate **Annual Recurring Revenue ("ARR")** exceeding \$1.3M/year<sup>(3)</sup>.



#### **Asset-Light & Scalable Contract Manufacturing Model**

Tigo's outsourced contract manufacturing model enables it to maintain positive gross margins during downturns and scale up during upturns.



















#### **Key Financial Highlights**

Revenue (\$M)

\$145.2 | \$46.0

**Gross Margins\*** 

35.3% | 24.5%

2023A & LTM 2024

Cash, Inventory, LT Debt (\$M)

Adj. EBITDA\* (\$M)

\$19.5 | \$46.8 | \$50

Q3 2024

\$1.0 | \$(32.6)

2023A & LTM 2024

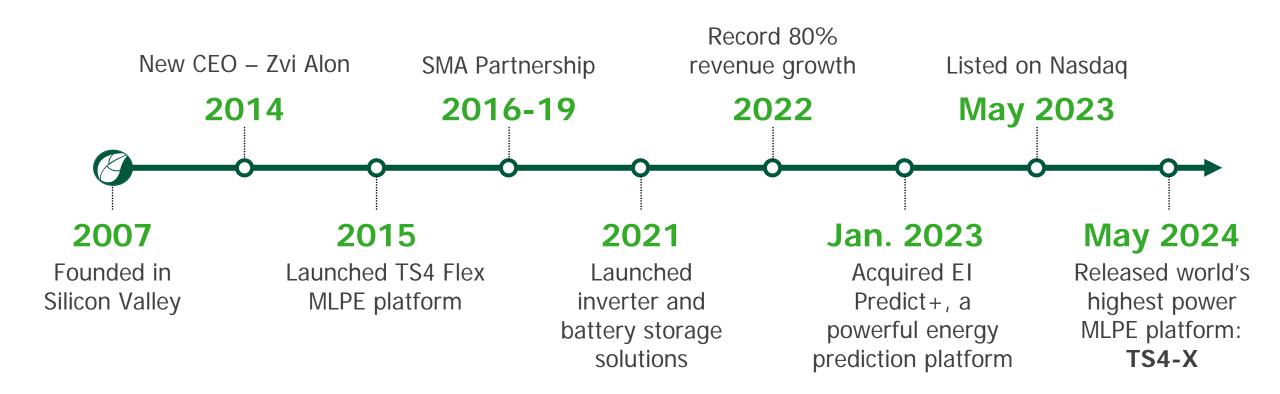
\*LTM gross margins and Adj. EBITDA include inventory reserves of \$3.4M.



- Wood Mackenzie Key Residential PV Market Dynamics In Europe (July 2024); Wood Mackenzie US Solar Market Insight Q2'24
- 2) Wood Mackenzie Global solar PV and module-level power electronics inverter market 2022 & 2023
  - Fiscal YTD as of 9/30/24. Annual Recurring Revenue (ARR) is defined as the annual sum of subscriptions revenue from existing customers during the period



# Timeline of Solar and Energy Industry Innovation





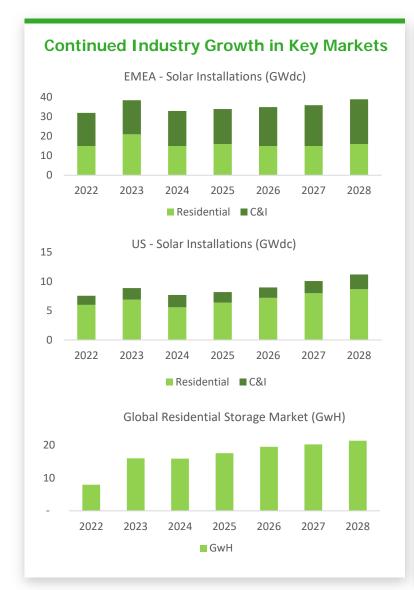


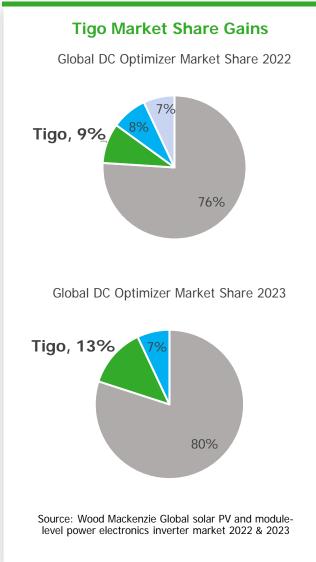


# Market Overview



# Solar and Storage: The Forefront of Renewables Expansion





Overall industry growth is expected to recover in 2025+ with favorable industry trends:



**Solar costs** are expected to continue **declining** over the next ten years



**Solar** is expected to be the **cheapest** form of electricity by 2030 and account for nearly 50% of renewables generation by 2050



Economic Incentives created by IRA and REPowerEU programs



**Declining interest rates** expected to lower solar installation costs



**Electrification trends** expected to add additional momentum to solar industry





# Tigo

# Tigo Business Overview



# Tigo TS4 MLPE, GO ESS, and EI Platform

Tigo Bundles Proprietary Hardware and Software Into an Easy-to-Use Platform





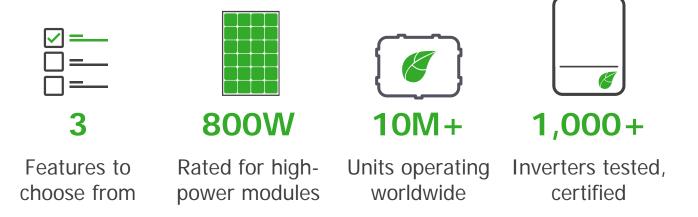


Grid

# Tigo TS4 Flex MLPE

The most reliable, flexible MLPE on earth

- Connect to virtually any solar module in seconds
- Works with nearly every inverter







# **Tigo's Family of MLPE Solutions – TS4**

Tigo TS4 Flex MLPE Cater to All Solar End Markets



**Greater Functionality & Power Rating** 





# **Tigo TS4 MLPE Serves All Three Solar Markets**

#### **Performance Optimization | Increase Energy Output**

Tigo optimizers increase energy output from solar panels and decrease the losses from shading, module mismatch, degradation, and soiling



#### **Visibility & Monitoring | Lower Operating Expenses**

Tigo gives customers granular, module-level monitoring with its Energy Intelligence Platform. It identifies anomalies at the module level, increases bankability, and lowers maintenance expenses\*





#### Safety | Enhance Safety & Compliance

Tigo solutions meet US NEC Rapid Shutdown regulatory compliance and other safety codes that protect first responders and are required in many countries



#### Residential



#### Commercial



#### Utility







#### EI Platform

# A Complete Energy Storage Solution

Tigo Continues To Expand Its Addressable Market With Innovative Energy Storage Solutions



Tigo optimizers

Maximize production, meet codes, monitor each module



**GO Inverter**<sup>(1)</sup>

3-15kW storage-ready hybrids High DC:AC ratio



GO Battery (1)

Reliable LFP chemistry Modes: TOU, backup, etc.



Transfer Switch (1)

Enables whole home or select load backup power





# **Tigo Energy Intelligence Platform**

All-in-one commissioning, operating, and monitoring platform

- Quick commissioning and layout with bulk scan
- Visibility to the performance of every module
- Real-time and historical data
- Mobile access for remote stakeholders
- Interactive dashboards for multi-site management



>1.5GWh



900TB



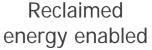


Open

Architecture to connect devices



PV performance data



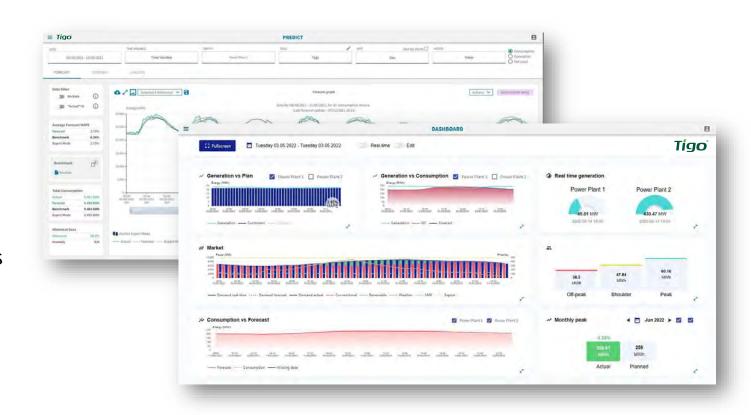




### El Predict+

Unlock savings and new revenue with the data platform built for the distributed grid.

El Predict + uses Al and machine learning technology to automatically forecast electricity generation and consumption of individual endpoints or aggregated energy portfolios for utilities, IPP's and grid planners.



#### TRUSTED BY GLOBAL ENERGY COMPANIES

















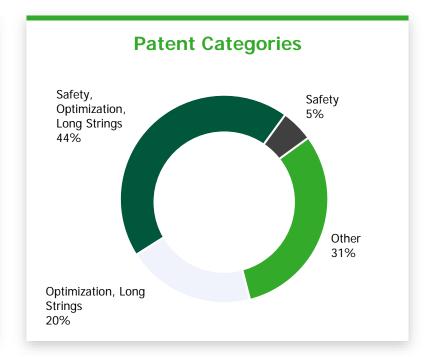
# Years of Research, Development, Testing and Certification Have Created a Strong Competitive Position

#### **Hardware Advantages**

- Cost effective: Decades of experience designing solutions that minimize cost without compromising quality
- High MLPE Efficiency: 99.7%
- Manufacturable: Low component count, no custom Application-Specific Integrated-Circuits ("ASICs")
- Market-oriented and flexible: Strong pulse on changes in solar industry, and addressing its needs

#### **Software Advantages**

- Robust: Software development guidelines are based on rigorous standards (MISRA)<sup>(2)</sup>
- Maintainable: Modular design, well-thought architecture, and high-standards of coding style
- Supportable: Remote diagnostics, selfservice, and remote upgrades
- **Efficient:** Provides complete visibility for all installations



#### Tigo is uniquely positioned for today's higher-power modules

Year	MLPE Capacity
2007	150W
2012	200W
2024	800W+

Tigo's 158<sup>(1)</sup> patents confer a substantial competitive advantage



- 1) 158 patents includes both issued (134) and pending (24) patents as of September 2024.
- 2) MISRA refers to Motor Industry Software Reliability Association.



# **Technology Advantages**

Selective
Optimization &
Deployment



Selective optimization uses less energy and increases reliability vs. constant optimization; selective deployment permits use of optimizers on panels and lowers cost vs. solutions that require optimizers on 100% of panels

Compatibility



Unlike competitors' closed architectures (working only within their own family of products), Tigo's open MLPE architecture works with most string inverter and modules, and is uniquely compatible with today's higher-power modules

**High Reliability** 



High reliability with <0.2%<sup>(1)</sup> lifetime product returns

Superior Energy Storage Architecture



DC-coupled architecture delivers higher "round-trip" energy savings at a lower cost vs. AC-coupled architectures that require additional AC-DC conversions

Software & Analytics



Platform provides quick commissioning and holistic energy management capability, powered by module-level monitoring and machine learning

158 Patents<sup>(2)</sup>



Patent-protected technology moat driven by strong R&D and culture of innovation

Tigo possesses key competitive advantages on price, performance, and flexibility



- ) Company MLPE data as of September 30, 2024.
- 2) 158 patents includes both issued (134) and pending (24) patents as September 2024.



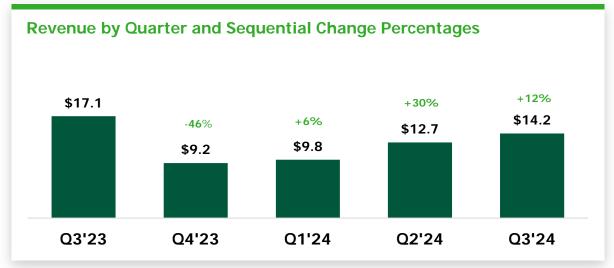


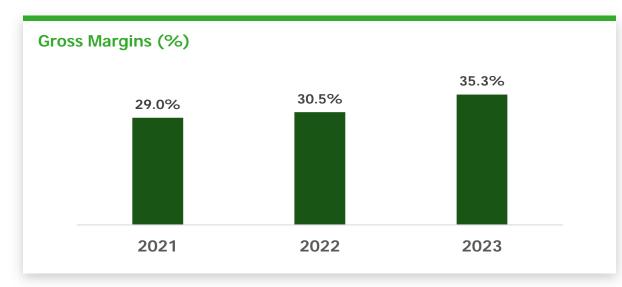
# Financial Overview

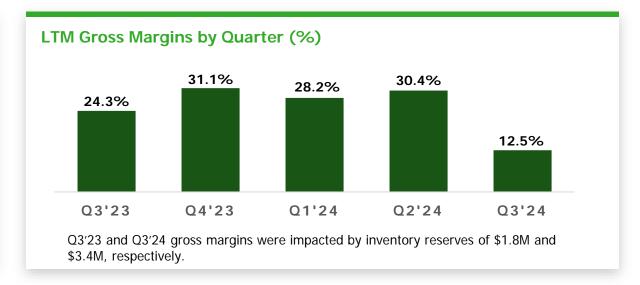


## **Revenue and Gross Margin**







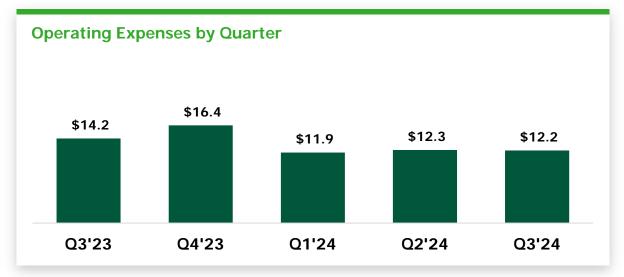






# Operating Expenses and Adjusted EBITDA









Q3'23/Q3'24 Adj. EBITDA impacted by inventory reserves of \$1.8M and \$3.4M, respectively.

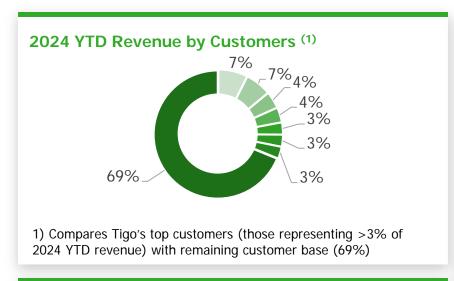


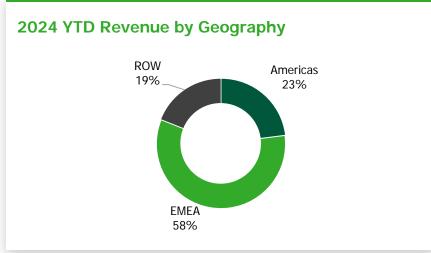
Note: All figures presented in millions of US dollars. A reconciliation of non-GAAP metrics is provided in the Appendix.

1) Adjusted EBITDA excludes stock-based compensation and M&A transaction expenses.



# **Diverse Array of Global Customers**







Tigo aims to expand business with existing and new customers/partners





# Tigo

# Appendix

## EBITDA Reconciliation 2021 & 2022

All figures presented in millions of US dollars	2021A	2022A
Net Income (Loss)	(\$4.9)	(\$7.0)
+ Total other expenses, net	1.0	6.0
+ Provision for income taxes	0.2	0.1
+ Depreciation & Amortization	0.4	0.6
EBITDA	(\$3.3)	(\$0.3)
Stock-Based Compensation	0.2	0.8
M&A Transaction Expenses	_	2.0
Adj. EBITDA <sup>(1)</sup>	(\$3.1)	\$2.5





## EBITDA Reconciliation Q3'23 - Q3'24

All figures presented in millions of US dollars	Q3'23	Q4'23	20	)23A	Q1'24	Q2'24	Q3'24	LTM
Net Income (Loss)	\$ 29.1	\$ (14.8)	\$	(1.0)	\$(11.5)	\$(11.3)	\$(13.1)	\$(50.7)
+ Total other expenses, net	(51.2)	1.1		(7.4)	2.4	2.9	2.7	9.1
+ Provision for income taxes	11.0	0.1		0.1	_	_	_	0.1
+ Depreciation & Amortization	0.3	0.3		1.1	0.3	0.3	0.3	1.2
EBITDA	\$ (10.9)	\$ (13.3)	\$	(7.2)	\$ (8.8)	\$ (8.1)	\$(10.1)	\$(40.3)
Stock-Based Compensation	1.3	1.7		3.8	2.5	1.7	1.8	7.7
M&A Transaction Expenses	0.2	_		4.4	_	_	_	_
Adj. EBITDA(1)	\$ (9.5)	\$ (11.6)	\$	1.0	\$ (6.3)	\$ (6.4)	\$ (8.3)	\$(32.6)



